

Poll Results NM Day





How well have we adjusted to **managing crisis** events over the **past 3 years**?

| 19% 12 votes | Very well – we are fully prepared for what the world may throw at us |
|---------------------|---|
| 79% 49 votes | We've done OK – we are better positioned to react but there is still work to do |
| 2% 1 vote | Not well – if I see another crisis event I will scream and run into the sea |

How have your **contingency requirements** changed in light of **recent events**?

| 8% | Significantly – we're looking for contingency for bank accounts everywhere |
|-------------|--|
| 5 votes | |
| | |
| 87 % | Moderately – we've refined our requirements to target key areas of concern |
| 52 votes | |
| | |
| 5% | Not at all – our existing plans were sufficient |



How have **Network Managers** due diligence changed **post pandemic** and the recent **Geopolitical concerns**?

13%

Due Diligence procedures have not changed

8 votes

27%

Due Diligence is mostly desk-based

16 votes

30%

On-sites are performed regularly – but market specific only

18 votes

30%

On-sites are performed regularly - both market specific and Off-shore locations



Where do you feel that **Network Management** should sit within Financial Banking **Organisations?**

What is the primary focus of your **Network** Management function today?

20% **Operations** 11 votes 32% **Business Management** 18 votes 9% Risk Management 5 vote 23% Product 13 votes 16%

Other

9 votes

13% Fee/Cost Management 8 votes 16% **Operational Escalation** 10 votes 41% **Risk and Regulations** 25 votes 30% Strategic Initiatives 18 votes



Do you believe that the **primary focus** of your NM will significantly change in the next **3-5 years**?

57% Yes, marginally

34 votes

28% Yes, significantly

17 votes

15% No

9 vote



Poll Results

Day 1



How many **UNESCO world heritage** sites are there in **Greece**?

5%

12 world heritage sites

6 votes

53%

18 world heritage sites

66 votes

28%

22 world heritage sites

35 votes

14%

28 world heritage sites



What do you **fear most**?

63% Geopolitical instability

76 votes

14% Economic crisis

17 votes

2% Pandemic - COVID 2024

3 votes

7% Regulation – bored regulators

8 votes

14% Cybersecurity – attack of the bots



Do you regularly include **ESG questions** in your **due diligence**?

39% Infrequently

35 votes

32% Frequently

29 votes

29% Very frequently

26 votes

How much of an impact do **ESG factors** have on your **provider** or **partner selection**?

58%

Minimal

46 votes

31%

Some

25 votes

11%

Significant



Do clients expect their **relationship managers** to meet them in person these days, **given carbon footprints**?

17%

Yes, governance requirements take precedence

11 votes

75%

Sometimes, it's a balance between the two

48 votes

8%

No, sustainability takes precedence



What is the **Data Maturity Level** of your Institution?

8%

Aware

4 votes

42% Reactive

26 votes

47% Managed and Proactive

29 votes

Sustained and Monetized

1 vote

2%

Predictive and Optimized

1 vote

2%

What is the biggest **data challenge** in your institution?

57% Technology/data fragmentation

34 votes

3% Regulatory constraints

2 votes

20% Talent/resources

12 votes

20% Budget





Is it possible to **automate** more of the **due diligence process**?

49% Yes, significant automation can be made

26 votes

49% Yes, but to a limited extent

26 votes

2% No

1 vote

What can be more automated?

22% Data and information on various Risk areas

11 votes

8% Sanctions information

4 votes

24% Account opening

12 votes

2% Market changes

1 vote

45% All of the above



What is top of your **regulatory agenda** for 2023/2024?

29%

Proposed SEC Custody Rule Changes

8 votes

14%

CBI Client Asset Rules (CAR)

4 votes

4%

Outsourcing

1 vote

29%

CSDR

8 votes

24%

ESG



What are the **ongoing challenges** you are still facing with **CSDR**?

30% Claims management 10 votes

9% Partialling 3 votes

15% Client and counterparty relationship management 5 votes

6% Managing cost of fines 2 votes

29% Matching problems 13 votes

What do you expect from **ESMA** in **CSDR Refit**?

20% Increase in fines

7 votes

7 votes

13 votes

23% Mandatory buy-ins 8 votes

20% A mandated move to T+1

37% All of the above



Poll Results

Day 2



What does the term **Digital Transformation** mean for your organization?

| 36% 36 votes | An opportunity to improve operational efficiency and reduce costs |
|---------------------|--|
| 1% 1 vote | A threat to my technology estate |
| 26% 25 votes | An opportunity to develop new services and generate new revenue streams |
| 1% 1 vote | A threat of disruption to my existing business model(s) from fintech / bigtech |
| 36% 36 votes | A combination of the above |

What is the **biggest threat** to your firm realising their strategic digital transformation ambitions?

| 16% 16 votes | My firm doesn't have a clearly defined digital transformation strategy |
|---------------------|---|
| 10% 10 votes | Recruiting and retaining the best / right talent to deliver on the strategy |
| 62% 63 votes | Insufficient capacity to deliver due to budgets being reduced / reallocated elsewhere |
| 4% 4 votes | The regulatory agenda taking priority |
| 8% | Under-utilisation of data |



What is the biggest challenge to **efficient asset** servicing operations?

17% Paper-based tax forms 12 votes 8% Proxy voting market practices 6 votes 38% Manual corporate actions processing 27 votes 30% **Cross-border differences** 21 votes 4% A lack of budget 3 votes 3% A lack of regulation (to force change) 2 votes

When do you expect to see **critical mass of adoption** of tokenised assets?

| 0% 0 votes | Within the next 12 months |
|---------------------|-----------------------------|
| 13% 9 votes | Within the next three years |
| 45% 30 votes | Within the next five years |
| 42% 28 votes | Within the next 10 years |



When do you think, **EU** will follow to **change to T+1**?

26% By 2026

22 votes

47% By 2028

40 votes

23% By 2030

20 votes

4% Beyond 2030

3 votes

Should **Europe** jump immediately to **instant/T+0 settlement**?

26%

Yes

18 votes

61%

No

42 votes

13%

Not Sure



Which generation do you represent?

0% Baby Boomers (born 1946-1964)

67% Gen X (born 1965-1979)

33 votes

0 votes

27% Millennials / Gen Y (born 1980-1994)

13 votes

Gen Z (born 1995-2012)

6%3 votes

How many people in the room are driving their organisations digital custody solutions / partnerships?

19% Yes – deeply involved and driving

10 votes

23% No – not involved at all

12 votes

58% Slightly involved but on the periphery



Are you the **right people** in this room to **drive** the future?

40% Yes

21 votes

6%

No

3 votes

54%

Yes - but I realise I need to engage others...